



Report to Policy Committee

Author/Lead Officer of Report:

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Report of: Strategic Director of Adult Care and Wellbeing

Report to: Adult Health & Social Care Policy Committee

Date of Decision: 16th March 2023

Subject: Adult Health & Social Care Strategy Delivery Plan Update

Has an Equality Impact Assessment (EIA) been undertaken?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
If YES, what EIA reference number has it been given? 1148				
Has appropriate consultation taken place?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Has a Climate Impact Assessment (CIA) been undertaken?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Does the report contain confidential or exempt information?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below: -				
<i>"The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local Government Act 1972 (as amended)."</i>				

Purpose of Report:

Sheffield's [Adult Health & Social Care Strategy](#) was approved by the Co-operative Executive on 16th March 2022. The Strategy was developed through significant co-production and formal consultation, involving people receiving services, carers, providers, partners, and our social care workforce across the sector.

The [Adult Social Care Strategy Delivery Plan](#) was approved by the Adult Health and Social Care Committee on 15 June 2022.

This paper updates on progress in delivering the plan and sets out the refreshed strategy delivery plan for 2023. The paper also demonstrates how impact is being measured so that we can demonstrate our progress in enabling citizens of Sheffield to live the life they want to live.

Recommendations:

It is recommended that Adult Health and Social Care Policy Committee:

1. Endorses progress in delivering upon the Adult Care Strategy and the accompanying Delivery Plan.
2. Requests that an updated Adult Care & Wellbeing Directorate Plan setting out priorities for 2023 - 2025 is brought to the June 2023 Policy Committee for approval.

Background Papers:

Adult Health & Social Care Strategy [Our Adult Social Care vision and strategy \(sheffield.gov.uk\)](https://www.sheffield.gov.uk)

Lead Officer to complete: -		
1	I have consulted the relevant departments in respect of any relevant implications indicated on the Statutory and Council Policy Checklist, and comments have been incorporated / additional forms completed / EIA completed, where required.	Finance: Laura Foster
		Legal: Patrick Chisholm
		Equalities & Consultation: Ed Sexton
		Climate: Jessica Rick
	<i>Legal, financial/commercial and equalities implications must be included within the report and the name of the officer consulted must be included above.</i>	
2	SLB member who approved submission:	<i>Alexis Chappell</i>
3	Committee Chair consulted:	<i>Councillor George Lindars-Hammond and Councillor Angela Argenzio, Councillor Steve Aris</i>
4	I confirm that all necessary approval has been obtained in respect of the implications indicated on the Statutory and Council Policy Checklist and that the report has been approved for submission to the Committee by the SLB member indicated at 2. In addition, any additional forms have been completed and signed off as required at 1.	
	Lead Officer Name: Jon Brenner	Job Title: Principal Programme Manager
	Date: 24th February 2023	

1 PROPOSAL

- 1.1 Sheffield's [Adult Health & Social Care Strategy](#) was approved by the Cooperative Executive on 16th March 2022. The Strategy was developed through significant co-production and formal consultation, involving people receiving services, carers, providers, partners, and workforce across the sector and sets our vision and approach to enable people of Sheffield to live the life they want to live.
- 1.2 The strategy focuses on five outcomes and makes six commitments as the guiding principles we will follow to deliver upon the outcomes. By focusing on delivery of outcomes and working in this way, we want to achieve positive experiences and outcomes through excellent quality social work and social care in the city for citizens of Sheffield.
- 1.3 Our [Adult Health and Social Care Strategy Delivery Plan](#), approved on 15 June 2022 provided more detail of the projects that would be delivered and set out how the Strategy would be delivered and the impact of people, measured by I statements.
- 1.4 In August 2022, the [Council Delivery Plan](#) was approved, and this set out milestones and deliverables to achieve the Council's priorities. Alongside that budget programmes were also implemented to enable delivery of a financially sustainable Council aligned to the Council's Medium Term Financial Strategy. At the same time, Adult Care saw the introduction of Care Quality Commission Assurance, Integrated Care Systems, Fair Cost of Care and Charging Reforms.
- 1.5 Due to this, programme alignment was undertaken to bring together the national, local, and service specific activities around the Outcomes set out in our strategy to bring coordination and coherence to Adult Care focus to go into the second year of the delivery of the strategy and implementation of our [future design of Adult Care](#). As with the Council wide programme, our focus has been on stabilise, embed, grow, and flourish.
- 1.6 This paper sets out an update on the activities that we said we would deliver or start in 2022 to achieve the vision and outcomes set out in the Strategy. It also highlights the deliverables in the plan for 2023 – 2024 aligned to each outcome of the strategy.

2.0 The Strategy Delivery Plan Update: Impact and Progress Made

- 2.1 Considerable progress has been made in delivering upon the Strategy. Most of the work that we said we would complete has been achieved and some activities have been delivered ahead of schedule.
- 2.2 The successful delivery has laid foundations for the future and put us in an excellent position for taking forward our 2023 2024 work programme. The detail can be seen in Appendix 1 against the Adult Social Care Strategy and Appendix 2 against the Council Delivery Plan. Key achievements and next steps are highlighted under each outcome of the Strategy below.
- 2.3 When developing the Strategy and our accompanying future design, it was acknowledged that we needed to improve the outcomes, experiences that people of Sheffield had of care and that we also needed to improve our performance in relation to delivering accessible, timely and effective services.

- 2.4 Due to this, our priority has been to lay the foundations for the transformation of Adult Care, which has subsequently enabled a range of projects to be delivered ahead of schedule.
- 2.5 Underpinning delivery upon the Strategy is our future design, which as approved at Committee on 16th November 2023 and sets out how Adult Care is organised. As with the strategy, the design was developed based on 18th months of listening, learning and ongoing dialogue around getting the right outcomes for people, our communities and building positive relationships with our partners.
- 2.6 The building blocks of the new model are place with a new leadership team structure, and portfolios of Living and Ageing Well, Adult Future Options, Mental Health and Wellbeing, Commissioning and Partnerships, Governance and Inclusion and Chief Social Work Office are in now in place, with the restructure of long-term terms into these portfolios went live on 27th February 2023. An overview of the future design progress is provided at Appendix 3, and the overall strategy delivery programme summary at Appendix 4.
- 2.7 As enablers to the delivery upon the strategy, our priority has also been to build effective partnerships across the City, support and develop our workforce and embed greater use of technology across the service. Great progress has been made in doing this and in particular, the Adult Care Workforce Strategy has been brought to Committee today for approval as a further step forward.
- 2.8 Appendix 5 sets out the I statement from our strategy (Autumn 2022) and our current baseline. The current position in relation to our ASCOF measures were provided to Committee in November 2022 – [Local performance](#) - along with our [Local Account](#) setting out our performance in 2021 - 2022. The DHSC is currently consulting on new ASCOF (Adult Care Outcome Framework) measures.
- 2.9 It's planned that the I statement's, our performance measures, our quality statements will be used to inform evidence of impact of the strategy and with that be able to evidence ongoing improvements in the outcomes and experiences of people who access Adult Care.
- 2.10 Outcome 1 – Safe & Well**
“Everyone has the right to feel safe in a place they can call home (at home or in a homely setting) and protected from harm. We want everyone in Sheffield to be physically and mentally well for as long as possible, able to manage their conditions and to be able to return to their normal life as much as possible after a change in their circumstances.”
- 2.10.1 The ASCOF measures highlighted that in 2020/21 our approach to reablement and discharge was delivering and enabling people to remain home after discharge but our approach to improving individual feelings of being safe at home and in improving their quality of life needed to improve.
- 2.10.2 To that end, in the year since the strategy was published and to improve how people feel safe and be protected from harm, we have:
- Put in place a [safeguarding delivery plan](#), making immediate improvements to capacity, approach, training around adult safeguarding and reducing our waits in relation to safeguarding. A report is at Committee today providing our updates regards our performance and progress upon delivery of the plan.

- Designed and planned launch of a multi-agency safeguarding hub and clarified job roles, around safeguarding responsibilities, which remain everyone's business.
- Commissioned a safeguarding specialist to support an update of the council wide approach to safeguarding so that we have the right culture, governance, and systems to prevent abuse and harm in a joined up integrated approach, centred around people.
- Brought back mental health social work teams under direct management of the Council, so that we can move towards greater integrated working in communities, around primary care and with partners across the City, to promote recovery.
- Reduced waits for people to be [discharged from hospital](#) and embarked on a programme with health and city partners to develop a new discharge model for the City, which delivers on our home first ambitions and makes discharge personal and focused our individual outcomes.

2.10.3 The next steps to improve individual's experiences and outcomes are to implement:

- The Multi-Agency Safeguarding Hub and our Safeguarding Delivery Plan including any learning from reviews commissioned.
- A new model for discharge in partnership with colleagues across the City which delivers on our principle of home first and making discharge personal.
- Welcome and embed mental health social work into Adult Care and work with colleagues across primary care and secondary care to continue to implement the [primary and secondary care mental health transformation programme](#), and our all age emotional and mental health strategy, endorsed on 8th February 2023.
- A joined up and integrated approach to quality assurance and improvements with health, so that our delivery of care and all providers are rated Good or Outstanding by CQC.

2.11 **Outcome 2 – Active & Independent**

“Everyone in Sheffield should be able to live independently and have control and choice over decisions that affect their care and support. All our work should support people to increase their independence regardless of condition, disability, or frailty. Independence will look different for everyone. We'll work to simplify the adult social care system, but we know that some people will still need support to access it: we will advocate for people who may need it.”

- 2.11.1 From the recent I statement survey of those receiving care, we know that we have strengths in relation to people's perception of choice, in particular relating to being listened to and treated as an individual (66.5% strongly agreed or agreed), and where they live and with whom (65.5%). We want and need to improve in support for people to know what services are available and therefore able to make informed decisions (36.4%).
- 2.11.2 The ASCOF measures highlighted that in 2020/21 our use of direct payments and self-directed support remained good and well above national averages. Sheffield had fewer old people in residential and nursing care than our comparator areas, however more long-term support needs of younger adults were met by admission to residential and nursing settings. This is partly the from a higher rate of identified disability needs in the city and availability of dedicated care.

2.11.3 In the year since the strategy was published, we have:

- Agreed a [Direct Payments and Personalisation Strategy](#), with ongoing implementation through a delivery plan.
- Reviewed our delivery of Equipment and Adaptations and with that implemented a [criterion for access to adaptations](#) to ensure fairness and transparency in our approach and reduced our waits and backlogs for access equipment adaptations.
- Developed a [South Yorkshire Housing with Support Market Position Statement](#) to enable greater choice and options for Autistic Adults and people with a learning disability.
- Reviewed our access points and our approach to early intervention and prevention, working with city partners to develop opportunities for [integrated working and tackling inequalities](#). A report is at Committee today setting out proposals.
- Agreed and implemented a new future design with a greater focus on independence and wellbeing outcomes, ensuring that individuals voices are central to what we do and simplifying our ways of working. An update is provided at Appendix 4.

2.11.4 The next steps to improve individual's experiences and outcomes are to implement:

- Our direct payments and personalisation delivery plan across all portfolios across Adult Care, particularly with a focus on choice and control, enablement and positive experiences and outcomes.
- A review our advocacy services, being proactive in our preparation for liberty protection safeguards.
- A South Yorkshire development of housing with support following on from the Market Position agreed last year with a particular focus on out of area and development of specialist provision locally.
- Our Care and Wellbeing services bringing together all homecare provision around communities and primary care networks and enabling a shift towards outcomes and enablement focused delivery across all regulated provision.
- Partnerships with neighbourhood services, primary and secondary care, health and VCF colleagues to further develop options which can enable individuals to live independently in communities across Sheffield and a transformational shift towards earlier intervention and prevention.

2.12 **Outcome 3 – Connected and Engaged**

“Everyone can connect with communities that care and support them. We listen to their voices and take feedback on board. People are engaged in that community, sharing their experience, and contributing to the wellbeing and prosperity of their members. Unpaid carers are plugged into a network that enables them to get support for their own mental health, wellbeing, and needs.”

2.12.1 From the recent I statement survey we know that we have strengths in relation to people feeling they could have a conversation with someone who understands them (65% strongly agreed or agreed). We want and need to do better in improving the number of people who know what services and opportunities are available in their area (43.4%)

2.12.2 The ASCOF measures highlighted that in 2020/21 saw us having above target and improving satisfaction rates from carers, however below average scores on carer quality of life and social contact. The Carers Centre who are contracted to provide assessment and support on our behalf had high levels of satisfaction and outcomes.

2.12.3 In the year since the strategy was published, we have:

- Launched a new information, advice, and guidance platform for the city – Our [Sheffield Directory](#) as a way of improving information on how to access support.
- Agreed and started implementing a coordinated approach to co-production across Adult Care, including agreeing an [involvement delivery plan](#)
- Agreed and started implementing a [carers' delivery plan](#) to improve the outcomes and experiences of unpaid carers across the City.
- Agreed a plan to stabilise and [transform our residential care homes](#), so that adults living in residential care experience excellent quality care.
- Agreed a [digital strategy](#) and technology enabled care market statement as a way of using technology to promote wellbeing, independence, and connectivity.

2.12.4 The next steps to improve individual's experiences and outcomes are to implement:

- Our information, advice platform and further develop content, steered by people with lived experience and building opportunities for self-help and self-assessment.
- Our co-production and involvement plan, particularly building our experts by experience, our hub model, and our learning from changing futures and from carers centre.
- Our carer's delivery plan, including joined up partnership approaches with the Carers Centre, Local Area Committee's, and our teams.
- Our transformation of residential care homes, establishing a community connected model with care homes are truly part of each community.
- Positive relationships with the Local Area Committees, to connect and work with our communities in a meaningful way, including aligning each Assistant Director with a LAC to enable connectivity and providing performance data aligned to each LAC from Adult Care to support discussions and local solutions.
- Portfolio led delivery of integrated community wellbeing models, pathways, partnerships, and approaches which prevents and reduces need for care and support and enables Adults live independently, safely, and well in communities across Sheffield and the live they want to live.

2.13 **Outcome 4 – Aspire and Achieve**

“Everyone can develop their sense of purpose and find meaning in their lives. We support them to develop their personal outcomes and aspirations to achieve their ambitions, which can include cultivating hobbies and interests, helping others, education, employment, or lifelong learning.”

2.13.1 From the recent I statement survey we know that we need to improve in relation to those who felt they can manage money easily and use it flexibly (38.9% disagreed or strongly disagreed).

2.13.2 The ASCOF measures highlighted that in 2020/21 we had a significantly lower proportion of people with a learning disability in paid employment than the national and regional averages.

2.13.4 In the year since the strategy was published, we have:

- Made the shift from time and task to outcomes-based [commissioning our homecare services](#), recommissioned our [day activities, supported living and respite services](#) and placed outcomes at the heart of our all of our commissioning activity.

- Launched a [changing futures programme](#) as a partnership with colleagues across the City, to tackle inequalities and improve outcomes for people experiencing multiple disadvantage.
- Embarked on a programme to improve our transitions offer in partnership with colleagues across the City, including setting up a new transitions team and dedicated commissioning support in Adult Care as part of our Adult Future Options Services, so that young people have the best start in life.

2.13.5 The next steps to improve individual's experiences and outcomes are to implement:

- Through our Adults Future Options, Living and Ageing Well and Mental Health portfolios, co-designing new models which improve access to employment, education, and learning.
- A dedicated approach to tackling inequalities and promoting equality both in our delivery of support and for our workforce as a partnership with city colleagues.
- A named worker approach, so that all Adults are known, feel listened to and enabled to achieve their personal outcomes.
- Further develop our approach to transition to adulthood and changing futures, working across the city and with colleagues to embed learning.
- A dedicated approach to money management, including welfare rights.
- An all-age strategy and approach to establishing Sheffield as an Autism Friendly City, improving lives and outcomes for Autistic people.
- An all-age strategy and approach to improving lives and outcomes of people with a learning disability through a Learning Disability Strategy.

2.14 **Outcome 5 – Efficient and effective**

“Everyone is supported by a system that works smartly together, delivering effective and quality outcome-focused services that promote independence and recovery. People have a choice of good services that meet their needs and give them a positive experience regardless of their background, ethnicity, disability, sex, sexual orientation, religion, or belief. This is enabled by an engaged, led, supported, and well-trained workforce that works together through innovation and creativity that is trusted to make the right decisions with the people they support. Our transparent decision-making system delivers best value. We will consider climate impacts in our decisions.”

2.14.1 From the recent I statement survey we know that we need improve the number of people who feel our system is easy to navigate (45.6% said it wasn't) and felt they can have fun, be active and be health (35.7% said they couldn't).

2.14.2 The ASCOF measures highlighted that in 2020/21 the overall satisfaction of people who use our services was well below national and regional average.

2.14.3 In the year since the strategy was published, we have:

- Launched [Practice Quality Standards](#) aligned to our strategic outcomes with a development programme underway to enable implementation across all the teams.
- Agreed and implemented a new operating model focussed on better outcomes and experiences of Adults, Carers, and families. This is described at Appendix 4.
- Agreed and started implementing a new market shaping statement and dedicated portfolio-based statements – Living and Ageing Well, Mental Health and Housing with Support.

- Developed a workforce strategy for Sheffield's whole ASC sector, which has been brought to Committee today.
- Agreed and implemented new governance and performance frameworks to improve our understanding of our impact and build good governance across the service.
- Established a governance approach to managing our budgets and a transparent reporting framework to committee to enable scrutiny.
- Welcomed a peer review and a range of external support to support our improvement journey and learning as a team and to inform our future priorities.

2.14.4 The next steps to improve individual's experiences and outcomes are to implement:

- A programme of activity to simplify our systems, processes, and communications to make Adult Care easier to navigate for individuals, carers, our workforce, and our partners.
- Embed the new operating model, practice framework and recommissioning activities underway and planned.
- The workforce strategy (assuming approved on this agenda).
- The budget and business planning approach develop this year so that best value is achieved.
- Portfolio led plans which enable practical delivery to achieve the strategic outcomes in our strategy, I statement and quality standards as the next step of our future design. The plans will be brought to our next Committee for approval.

2.15 Strategy Delivery Plan Refresh

2.15.1 As we conclude the first phase of the implementation of the Strategy it was recognised that Adult Care landscape has continued to shift, and we have also learned throughout the change journey.

2.15.2 A mapping and learning exercise is being concluded in relation to the emerging CQC Assurance Framework, the Council Delivery Plan, wider Health and Care Integration, our financial recovery activities, and our performance and legal objectives and ne ASCOF measures. We also looked at learning from our performance review, peer review and external supports, feedback from I statements, casefile audits, internal audits, and peer learning over the last year.

2.15.3 This is so that we have one programme of activity for Adult Care, focused around our strategy with clear roles, responsibilities, accountability, assurance and communications processes in place. Our first year was about creating the conditions, frameworks, designs, and structures to underpin our transformational programme of change that aligns to the Adult Social Care strategy and outcomes for people.

2.15.4 The year ahead is about implementation and embedding change to meet the vision, commitments, and outcomes that our citizens of Sheffield and workforce have said are so important to them and to ensure that we have a financially sustainable Adult Social Care model moving forwards. To that end, its planned to bring to Committee in June, as scheduled:

- A refreshed Strategy Delivery Plan, including an accompanying Directorate Plan aligned to I statements and quality statements.
- Portfolio led plans for Living and Ageing Well, Adult Future Options, Mental Health, Care Governance, Chief Social Work Officer, and Commissioning which enable practical delivery to achieve the strategic outcomes in our strategy, I statement and quality standards as the next step of our future design.

3.0 HOW DOES THIS DECISION CONTRIBUTE

3.1 Organisational Strategy

- 3.1.1 Living the life, you want to live – the Adult Social Care Strategy 2022- 2030 drives the implementation of our ambitious plans for social care in Sheffield over the next decade.
- 3.1.2 The strategy met the obligation in Our Sheffield One Year Plan 2021/22 to ‘Produce a long-term strategic direction and plan for Adult Social Care which sets out how we will improve lives, outcomes and experiences and adults in Sheffield’. The Delivery Plan augments this with further detail to provide detail on how these outcomes will be achieved.

3.2 Health & Care System Alignment

- 3.2.1 The overall strategy was developed in alignment with the Joint Health & Wellbeing Strategy (2019-2024), developed by Sheffield Health & Wellbeing Board, our Joint Commissioning Intentions with NHS colleagues as well as the Shaping Sheffield System Plan.
- 3.2.2 The Delivery Plan continues with this alignment and will be delivered working closely with health partners both on a city and regional basis.

4 HAS THERE BEEN ANY CONSULTATION?

- 4.1 A crucial element in the successful delivery of the strategy is the increased involvement in people receiving, and staff directly delivering care, in the development of all key part of the plan. Throughout the sector, we know that involving and coproducing these makes them more likely to be successful.
- 4.2 To enable this, the governance structures will include the voices of those receiving care, carers, partners, and care providers so that we ensure we deliver what matters to people of Sheffield. This includes co-developing a mechanism (e.g., Citizens Board) so that people with lived experience are equal partners in the delivery of our strategic plan.
- 4.3 An overall approach to coproduction and involvement is also a key element of the delivery plan, ensuring that the voice of citizens is integrated into all major developments ahead. This includes signing up to Think Local Act Personal Making It Real. Our [Involvement Delivery Plan](#) was approved by the Adult Health and Social Care Policy Committee in December 2022 and sets out how we aim to achieve those ambitions,

5 RISK ANALYSIS AND IMPLICATIONS OF THE DECISION

5.1 Equality Implications

- 5.1.1 The strategy was supported by a comprehensive equality impact assessment, which can be found on the Council website [Our Social Care vision and strategy](#)
- 5.1.2 The additional detail in this Strategy Delivery Plan does not alter this assessment, although does add a layer of detail.
- 5.1.3 In this Strategy Delivery Plan refresh there is additional focus on ensuring that we have appropriate attention to equality, diversity, and inclusion. In particular, we will be looking to incorporate recommendations from the recent findings of the [Sheffield Race Equality](#)

[Commission report](#) and to ensure that our workforce strategy has a diverse workforce at its heart.

- 5.1.4 Many constituent parts of the Strategy Delivery plan will require their own detailed equality impact assessment, which will be completed to inform plans and decision making. Examples of this are the Speak Up Sheffield report on the African Caribbean Perspective on Homecare which is informing our commissioning of our new Care and Wellbeing service and the HealthWatch report - older peoples experience of living in a care home which is central to our plan to transform care homes in the city.

5.2 Financial and Commercial Implications

- 5.2.1 The strategy was supported by a financial strategy, which can be found on the Council website [Our Adult Social Care vision and strategy \(sheffield.gov.uk\)](http://sheffield.gov.uk), and is closely aligned with the budget strategy.
- 5.2.2 The additional detail in this Strategy Delivery plan does not alter this strategy, although does add a layer of detail.
- 5.2.3 All individual components will be assessed for their financial contribution to this finance strategy and the Council's budget. This will be used to inform both plans and decision-making.

5.3 Legal Implications

- 5.3.1 The core purpose of adult health and social care support is to help people to achieve the outcomes that matter to them in their life. The Care Act 2014 sets the Council's statutory power to direct the provision that:
- promotes wellbeing
 - prevents the need for care and support
 - protects adults from abuse and neglect (safeguarding)
 - promotes health and care integration
 - provides information and advice
 - promotes diversity and quality.
- 5.3.2 The Care Act Statutory Guidance requires at para 4.52 that "... Local authorities should have in place published strategies that include plans that show how their legislative duties, corporate plans, analysis of local needs and requirements (integrated with the Joint Strategic Needs Assessment and Joint Health and Wellbeing Strategy), thorough engagement with people, carers and families, market and supply analysis, market structuring and interventions, resource allocations and procurement and contract management activities translate (now and in future) into appropriate high quality services that deliver identified outcomes for the people in their area and address any identified gaps.
- 5.3.3 The Living the life you want to live – Adult Social Care Strategy which was approved in March 2022 set out the high-level strategy to ensure these obligations are met. This report demonstrates how we are already delivering on commitments and sets out a clear plan for 2023 and up to 2030.

5.4 Climate Implications

- 5.4.1 The Adult Social Care Strategy and Delivery Plan makes specific reference to ensuring a focus on Climate Change – both in terms of an ambition to contribute to net zero as well as adapt to climate change.
- 5.4.2 Elements of the Strategy Delivery Plan with a significant climate impact, have and will continue to complete a detailed climate impact assessment to inform plans and decision making. The elements with the most significant climate impact to date are linked below and information can be seen in Climate Impact Sections of those reports:
- [Supported living, day services and respite care for working age adults](#)
 - [Approval of new technology enabled care contract extension and strategy](#)
 - [Adults Health and Social Care Digital Strategy](#)
 - [Transforming Care Homes for Citizens of Sheffield](#)
 - The [Climate Impact Assessment for Recommissioning Homecare Services](#)
- 5.4.3 It is planned to bring a specific Climate Action Plan to Committee later in 2023. The plan will cover how Climate Impact Assessments are done across the service, what the common themes are, how these can be addressed consistently.

5.5 Other Implications

- 5.5.1 There are no specific other implications for this report. Any recommendations or activity from the detailed workplans of the strategy will consider potential implications as part of the usual organisational processes as required.

6 ALTERNATIVE OPTIONS CONSIDERED

- 6.1 Do not alter the Strategy Delivery Plan – When the Strategy Delivery Plan was approved by Committee in June 2022 the was a commitment to review the plan regularly and by not reviewing, we would not be meeting that commitment. Due to the significant amount that has been delivered on the plan, leaving it as it would make it harder to identify priorities for 2023.
- 6.2 A different delivery plan - The real options for the delivery plan are around the individual elements, which will be worked through as part of the constituent pieces of work. These will be worked through in different ways, with many of them resulting in their own future reports to the Committee.

7 REASONS FOR RECOMMENDATIONS

7.1 Reasons for Recommendations

- 7.1.1 An approved delivery plan for the strategy for 2023 gives a structured approach to delivery of the vision, outcomes and commitments set out in the overall strategy. It will also provide greater accountability and transparency of how will do this.
- 7.1.2 Asking for regular updates and refreshes of the plan will keep the Committee, wider stakeholders, and the public the ability to hold the Council to account for progress and impact and will provide an additional mechanism to input to future development.